From: Gee, Jo
To: Moore, Gary

Subject: RE: CB&I potential site

Date: Tuesday, August 26, 2014 2:26:24 PM

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From: Gee, Jo

Sent: Friday, August 22, 2014 10:25 AM

To: Gary Moore

Subject: RE: CB&I potential site

Correct statements?? Can you add anything? thanks

I don't think Gary discussed the site with them as potential upcoming work – he was working on this site at the same time he was working on May Cooperage. They (may, would) be aware that he was evaluating a site, but there was no discussion as to who would receive the work if an action memo was signed.

From: Williams, Latrice

Sent: Friday, August 22, 2014 9:49 AM

To: Gee, Jo

Subject: FW: CB&I potential site

Jo Ann,

As you are aware, during our conference call yesterday, CB&I informed me of Gary's intent to award a task order to them for the site work in Houston, Texas. As usual, you were aware and I was unaware of the potential site work. They continuously do this on both contracts and I continue to have an issue with it. Please ensure that OSCs do not discuss any potential site work with the contractors before a task order is issued by me.

Best regards,

Latrice Williams

Contracting Officer

Environmental Protection Agency

Procurement Section

1445 Ross Avenue, Suite 1200

Dallas, Texas 75202

Office No.: (214)665-6516

E-mail: williams.latrice@epa.gov

From: Williams, Latrice

Sent: Friday, August 22, 2014 9:38 AM

To: Gee, Jo

Subject: RE: CB&I potential site

Jo Ann,

Based on my conversation with Tyson, the subcontract administrator at the time, the process was streamlined and additional vendors have been added to their vendor list. Nonetheless, after I receive an allocation matrix of SF's selection for this site work, we can schedule a call with Kevin Neal and the current subcontract administrator to discuss their expedited procurement processes. Best regards,

Latrice Williams
Contracting Officer

Environmental Protection Agency

Procurement Section

1445 Ross Avenue, Suite 1200

Dallas, Texas 75202 Office No.: (214)665-6516

E-mail: williams.latrice@epa.gov

From: Gee, Jo

Sent: Friday, August 22, 2014 8:18 AM

To: Williams, Latrice

Subject: CB&I potential site

Latrice,

Gary, Susan and I have been discussing using CB&I on this site in Houston. The benefit is that Houston is a mobe point and therefore no lodging and per diem. Additionally, there is available money on the contract that makes this another nice option. Deobligation and recertification of the funds may take awhile to get, but can be done.

A concern that Gary has brought up are the problems associated with procurements (slowness/delays). Another concern is that they only use vendors that are on their prequalified list so vendors not on this list causes delays as the potential contractors have to fill out onerous pages of information and as a result they have difficulty getting vendors to bid. All of these delays cost the project money. We are not sure that this has improved with CB&I but want to get some assurances. We have discussed talking with Kevin Neal to make sure he is on top of the situation so it does not become an issue.

Possible Procurement Activities:

Transportation and Disposal

Container Rental (frac tanks, vacuum boxes, roll-off boxes)

Office Trailer

Equipment (Skidsteer with multiple attachments, Backhoe/Mini Excavator, Manlift, Pumps, Hoses, Air Mover, Steam Jenny with water tank, compressor, generator, etc.)

Storage Container for Equipment Storage (maybe)

Analytical Services (maybe)

Off/On Site Container Cleaning (vac box, roll-off box, frac tanks, ASTs, piping, totes, drums, vats, etc.)

Specialty Contractor

The ERRS part is estimated around \$1.75 M, but it is a tight budget for the amount of work to be done – a large part will be T&D. There will be limits to what can be done on the site given budget constraints.

FYI – Gary found out about this site and began working on it while he was working on the May Cooperage site – it wouldn't take much for Shaw personnel to be aware of a potential site in Houston that Gary was working on at the same time he was working on May Cooperage. Thanks.

Jo Ann